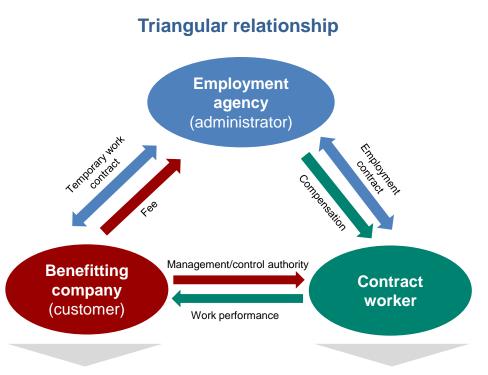


Frankfurt July 14°, 2016



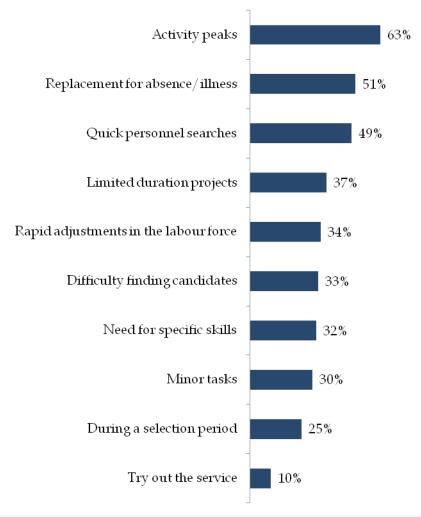
# The Temporary Work in Italy



- √ Flexible resource management
- ✓ Defined labour cost
- Lower management and administrative costs
- √ Better financial management

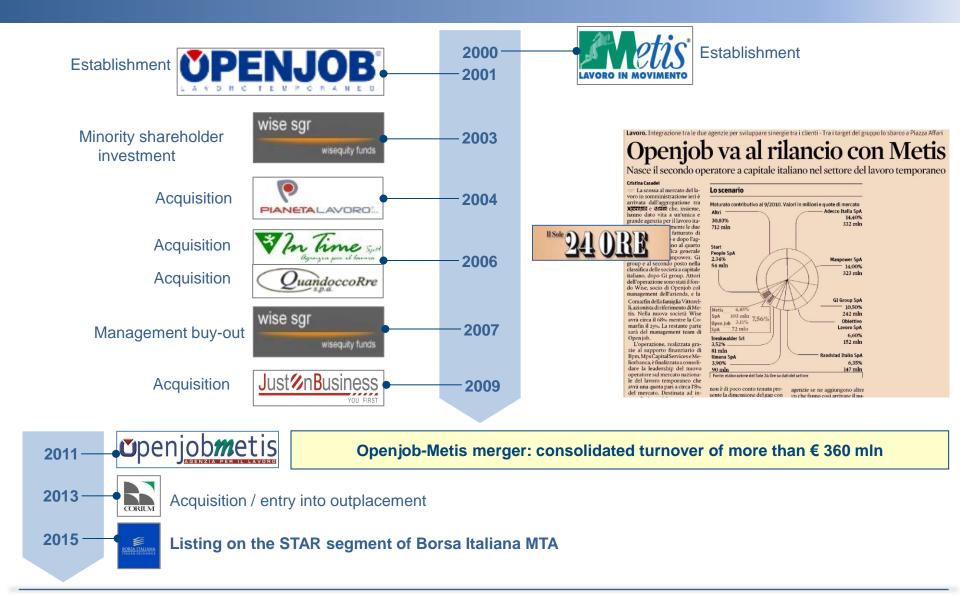
- More employment possibilities
- ✓ Similar protections to those of direct employees

#### **Primary reasons for contract employment\***





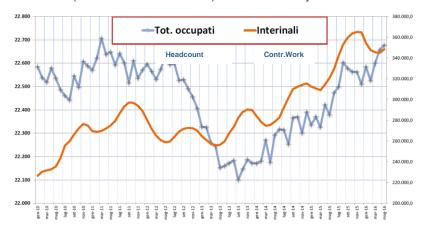
#### History of the sector consolidation



#### 2016 trends in contract work market

#### Ratio of contract work to total employment up to 1.54%, from 1.43% in May 2015.

Total Headcount Number (LHS) and Contract Work (deseasonalised data) Jan 2010-May 2016





- In 2016 May, the estimated employment slightly rose (+0,1% vs. April), with an unemployment decrease by 0,8%. Unemployment rate is 11,5%
- Worked hours rose in May from 34 millions in 2015, to 37,3 millions in 2016
- +2,8% cumulated worked hours in May, vs. 2015



## Widespread presence throughout Italy

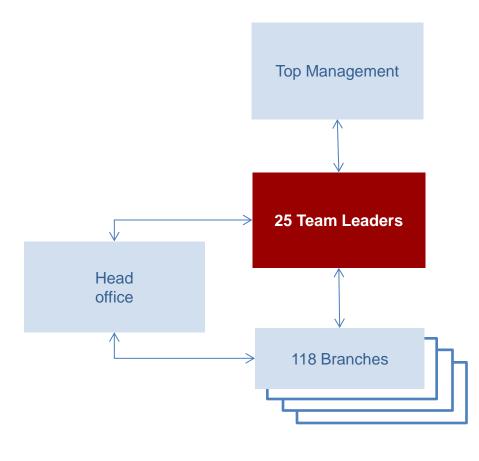
Solid platform from which to exploit the growth potential of the Italian contract employment market



Note: the colours in the graphic represent the density of open-ended employees by region:

> < 500 K 500 - 999 K > 1 mln

#### Efficient and highly scalable operation



### Supplying highly specialised workers

#### Ability to respond very quickly to specific needs in the most strategic sectors

2006 2009 2011 2016 2011 2015 2013 **B2B Specialisations** B<sub>2</sub>C B<sub>2</sub>B Health Industrial **ICT Diversity Hospitality Family Agro-food Talent** Care

- 4.1 million individuals in Italy with disabilities
- 13 mln elderly individuals in Italy, of which 20%
   have functional limitations and 10% are confined
- Approx. 700,000 home assistants in Italy
- Annual estimated private spending of € 9 bn\*

- In 2013, the agricultural sector employed
   950,000 workers, equivalent to 3.7% of
   total employed persons\*\*
- Italy has 1,620,884 agricultural
   businesses\*\*\*

<sup>(\*)</sup> Source: 2014 CENSIS estimates

<sup>(\*\*)</sup> Source: The European House - Ambrosetti based on 2015 Istat figures (\*\*\*) Source: 2013 CENSIS

### Highlights 2016 Q1 vs. 2015 Q1

- Revenue: EUR 97.3m vs. EUR 99.6m: marginal fall (2.2%) is due to the unfavourable working calendar and the consequences of lower tax relief for indefinite term employment since 1 January 2016
- First contribution margin: revenue margins up, from 13.18% to 13.32%
- **Provisions:** from EUR 0.6m to EUR 0.2m (-0.4m)
- **Net financial expenses**: from EUR 0.8m to EUR 0.5m (-0.3m)
- Net profit: EUR 1.0m vs. EUR 0.9m +14.4%
- Net borrowing: EUR 36.0m vs. EUR 43.5m at 31 December 2015 (-7.5m)

# Q1 Revenue by Business

	Business	Revenue 2015 (€ '000)	Revenue 2016 (€ '000)	Delta
itis	Provision of contract workers	97,882	95,634	(2%)
Seltis Build up your future	Personnel recruitment and selection; focus on middle and top management	385	430	11%
Consultation of the consul	Training of contract workers; "Politiche Attive"	1,144	1,217	6%
CORIUM	Individual and group professional outplacement	159	62	(61%)
Group Revenue		99,570	97,343	(2%)

# Working Calendar 2016

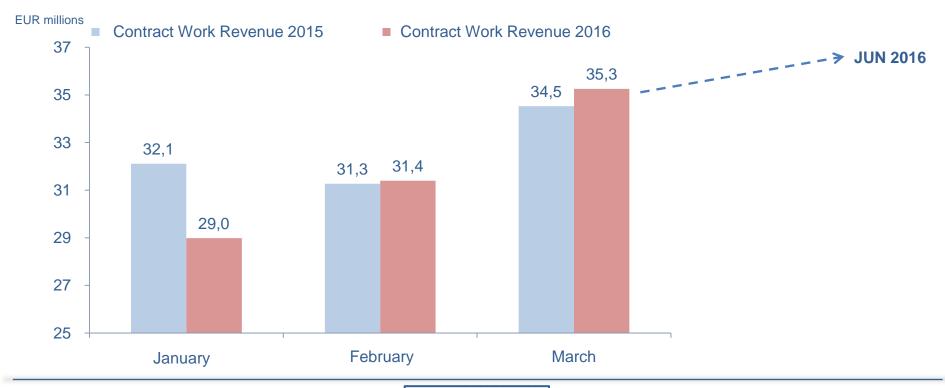
MONTH	EVENT	IMPACT vs. 2015	DAYS vs. 2015
JANUARY	Epiphany	•	
FEBRUARY	Leap Year		-3
MARCH	Easter		
APRIL		•	
MAY			+1
JUNE		FLAT	

- 2016 Q1 was impacted by an unfavourable working calendar, mainly due to the extra days added to the Epiphany Holiday (January 7 and January 8). While in 2015 the working year started on January 7, in 2016 it started only on January 11, for the reasons described
- 2016 Q2 is impacted by a working day more vs. 2015 Q2



#### Income statement – 2015 Q1 vs 2016 Q1

EUR thousand	Q1 2015 99,570	Q1 2016 97,343	DELTA (2,227)
Contract work cost	(86,445)	(84,381)	2,064
FIRST CONTRIBUTION MARGIN	13,125	12,962	(163)
% Revenue	13.2%	13.3%	0.1%



#### Income statement- 2015 Q1 vs 2016 Q1

EUR thousand	Q1 2015	Q1 2016	DELTA
REVENUE	99,570	97,343	(2,227)
Contract work cost	(86,445)	(84,381)	2,064
FIRST CONTRIBUTION MARGIN	13,125	12,962	(163)
% Revenue	13.2%	13.3%	0.1
Other income	2,220	2,629	409
Overheads	(12,210)	(13,025)	(815)
EBITDA	3,135	2,566	(569)
% Revenue	3.1%	2.6%	(0.5%)
Provisions and impairment losses Amortisation/depreciation	(650) (299)	(240) (234)	410 65
EBIT	2,186	2,092	(94)
% Revenue	2.1%	2.2%	0.1%
Net financial income (expense)	(770)	(528)	242
PROFIT (LOSS) BEFORE TAXES	1,416	1,564	148
% Revenue	1.3%	1.7%	0.4%
Taxes	(525)	(545)	(20)
PROFIT (LOSS) FOR THE YEAR  % Revenue	<b>891</b>	<b>1,019</b>	<b>128</b> 0.3%
% Revenue	0.070	1.1%	0.3%



#### Main financial and economic indicators

	31/12/14	31/03/15	31/12/15	31/03/16	Trend
Net Working Capital	31,1	29,9	29,1	22,8	<b>→</b>
NFP (EUR million)	68,0	65,9	43,5	36,0	<b>&gt;</b>
DSO (days)	77	77	71	71	$\rightarrow$
NFP / EQUITY	1,5	1,5	0,7	0,5	$\rightarrow$

#### Outlook

- Increase of contract work revenue and continuing development of ancillary services,
   maintaining a selective approach to clients
- Coverage of new regions (Trentino Alto Adige, Umbria e Basilicata)
- Development of specialised business, specifically Family Care and Agri-food



M&A deals......

# **Business Development**



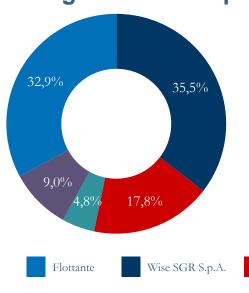


## **ATTACHMENTS**

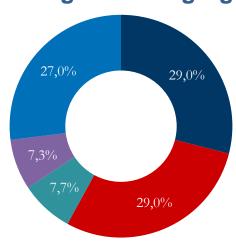


## OJM Group

#### Percentage of share capital



#### **Percentage of voting rights**



QUAMVIS S.C.A. SICAV-FIS



Omniafin S.p.A. M.T.I. Investimenti S.A.

#### Statement of Financial Position

(Amounts in thousands of EUR)		Year ended 31 December		
	2015	2014	2013	
Intangible assets and goodwill	74,661	75,256	76,332	
Property, plant and equipment	2,173	2,084	2,280	
Other net non-current assets and liabilities	5,264	4,555	3,516	
Total non-current assets/liabilities	82,098	81,895	82,128	
Trade receivables	85,359	84,084	96,253	
Other receivables	6,357	4,220	5,240	
Current tax assets	414	-	84	
Trade payables	(8,943)	(6,003)	(5,779)	
Current employee benefits	(27,459)	(26,050)	(23,817)	
Other payables	(23,372)	(22,040)	(22,471)	
Current tax liabilities	(834)	(790)	(476)	
Current provisions for risks and charges	(2,459)	(2,339)	(2,541)	
Net working capital	29,063	31,082	46,493	
Total loans - net invested capital	111,161	112,977	128,621	
Equity	66,506	43,927	41,844	
Net financial indebtedness	43,539	67,976	85,814	
Employee benefits	1,116	1,074	963	
Total sources	111,161	112,977	128,621	

<sup>\*</sup> Net Invested Capital



#### **Income Statement**

(Amounts in thousands of EUR)		Year ended 31 December		
	2015	2014	2013	
Revenue	432,763	392,310	364,729	
Costs of contract work	(374,503)	(339,486)	(316,717)	
First contribution margin	58,260	52,824	48,012	
Other income	10,514	9,119	8,973	
Employee costs	(27,705)	(25,805)	(24,809)	
Cost of raw materials and consumables	(229)	(186)	(181)	
Costs for services	(25,386)	(22,134)	(21,917)	
Other operating expenses	(532)	(579)	(710)	
EBITDA	14,922	13,239	9,368	
Provisions and impairment losses	(3,197)	(3,739)	(4,856)	
Amortisation/depreciation	(677)	(678)	(663)	
EBITA	11,048	8,822	3,849	
Amortisation of intangible assets	(606)	(1,212)	(1,212)	
EBIT	10,442	7,610	2,637	
Financial income	110	112	146	
Financial expense	(3,330)	(3,745)	(4,239)	
Pre-tax profit (loss)	7,222	3,977	(1,456)	
Income taxes	(2,721)	(2,038)	(660)	
Profit (loss) for the year	4,501	1,939	(2,115)	



# Adjustment details

(in milions of EUR)	2013	2014	2015
EBITDA	9.4	13.2	14.9
Provisions and impairment losses	(4.9)	(3.7)	(3.2)
Amortisation/depreciation	(0.7)	(0.7)	(0.7)
EBITA	3.8	8.8	11.0
Non-recurring receivables impairment	1.9	1.4	1.4
Costs for services - Non-recurring consultancy	-	-	2.2
Listing bonus	-	-	0.6
Adjusted EBITA	5.7	10.2	15.2
EBITA	3.8	8.8	11.0
Amortisation customer relations	(1.2)	(1.2)	(0.6)
Financial income / (expense)	(4.1)	(3.6)	(3.2)
Income taxes	(0.7)	(2.0)	(2.7)
Profit (loss) for the period	(2.1)	1.9	4.5
Non-recurring receivables impairment	1.9	1.4	1.4
Costs for services - Non-recurring consultancy	-	-	2.2
Amortisation customer relations	1.2	1.2	0.6
Non-recurring financial expense	-	-	0.5
Listing bonus	-	-	0.6
Tax effect	(0.9)	(8.0)	(1.6)
Adjusted profit (loss) for the period	0.1	3.8	8.2
2015 Adjusted EBITDA = 14.9 + costs for services 2.2 + bonus 0.6 = 17.7			

